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30 October 2024 11:00 am – 12:00 pm | EDT, New York City 4:00 pm - 5:00 pm | CET, Berlin 6:00 pm – 7:00 pm | Riyadh



Matthew Lynas Editor pv magazine



Scaling renewables operations: Using digital tools for efficient asset management at the utility scale



Thomas Pettersen VP, Asset Management Solutions TGS



Prof. Erik Stensrud Marstein Chief Scientist PV The Institute for Energy Technology (IFE)

Welcome!



Do you have any questions? ?
Send them in via the Q&A tab.
We aim to answer as many as we can today!
You can also let us know of any tech problems there.

We are recording this webinar today. We'll let you know by email where to find it and the slide deck, so you can re-watch it at your convenience.



Scaling Renewables Operations

Using digital tools for efficient asset management at the utility scale

TGS PREDIKTOR - IFE





- 1. Introductions
- 2. Considerations for Digital Asset Management
- **3.** Scalable Solutions Supporting Accelerating PV Deployment
- 4. Industry Challenges, Needs and Solutions
- 5. Next Challenges
- 6. Summary / Key Takeaways



Considerations for Digital Asset Management

TGS Integrated New Energy Value Proposition



Multi-Client and Well Data



On-demand Market Intelligence

Wind and Metocean

Auxiliary Measurements

Imaging and Answer Products



OBN Acquisition

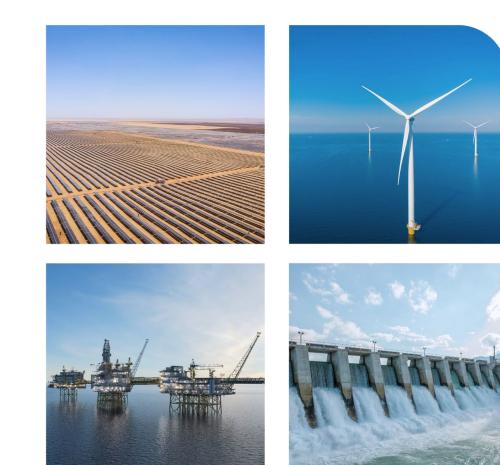
UHR3D Acquisition

Data Gateway to Asset Management

TGS Prediktor's History

- Established in 1995
 - Decades of expertise in energy solutions
- Global Reach
 - Serving clients worldwide with localized support
- Managing 2,000+ Assets
 - Proven track record in asset optimization
- Dedicated to Energy
 - Focus on renewable energy management

Providing industry-leading asset management and real-time data solutions tailored for solar asset owners and O&M providers. Leveraging decades of expertise, we empower our clients to optimize utility-scale renewable assets, reduce operational costs (OPEX) and drive increased revenue





Considerations for Digital Asset Management



Background for Discussion



Defining (Technical) Asset Management

What does asset management entail in a technical context?



Key Drivers for Digital Transformation

What are the main factors fueling the shift towards digitalization in asset operations?



Optimizing Operations with Digital Tools

How can digital solutions streamline the management of large asset portfolios?



Procurement Considerations for Decision-Makers

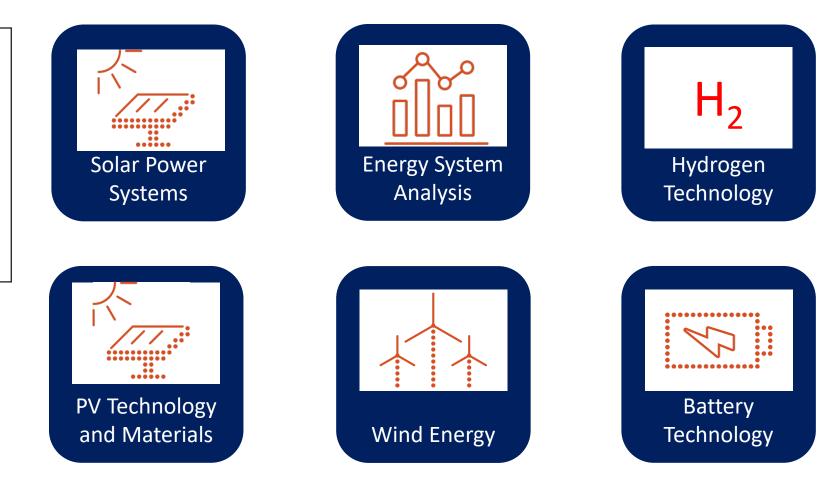
What essential factors should leaders evaluate before investing in digital asset solutions?



Scalable solutions supporting accelerating PV deployment

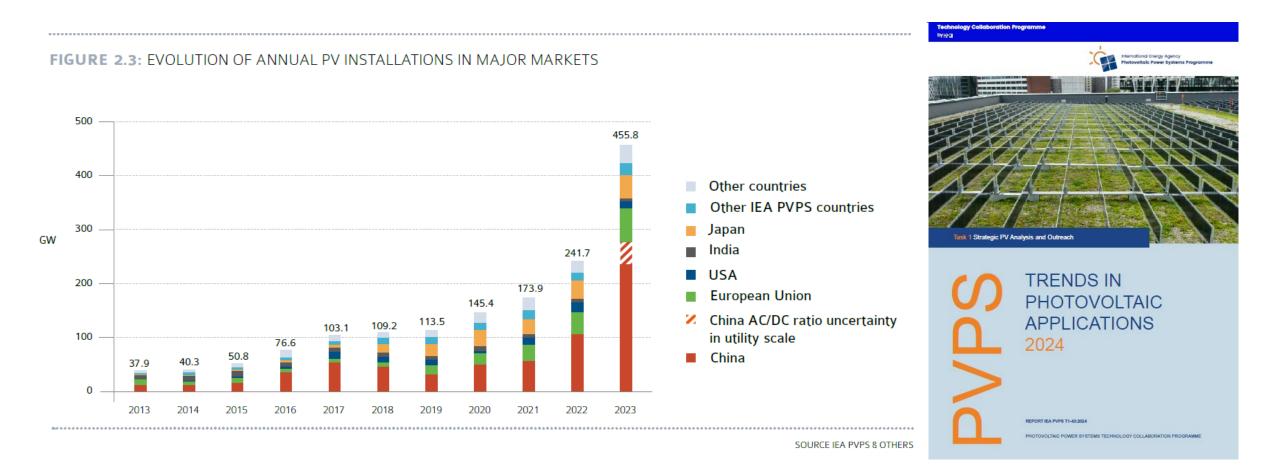
Renewable energy R&D at the Institute for Energy Technology (IFE) #8

- Established in 1948
- 720 employees from 35 countries
- 1.3 BNOK in annual turnover
- 4000 m² of advanced laboratories
- 200 international projects



Accelerating PV deployment





SOURCE: IEA-PVPS 2024

The consequences of accelerating PV deployment 1: DATA

~ 450 GW_p

~1 billion new PV modules/y

~tens of millions of strings/y

~tens of millions of data time series/y

We need:

- Scalable, cost-effective and robust monitoring systems
- Scalable, cost-efficient and robust solutions for data aquisition, integration, structuring, storage
- Scalable, cost-efficient and robust (real time) analytics
- Scalable, cost-efficient and robust tools supporting Asset Management, Operations & Maintenance

The consequences of accelerating PV deployment 2: INTEGRATION ____ | |FE

- The fraction of Variable Renewable Electricity (VRE) production increases in national grids
 - Globally PV up by $>2\%_{abs}$ in energy mix in '23 alone
- Global and European energy and climate policy calls for accellerated deployment
 - REpowerEU: 1 TW of PV + wind by 2030
- Grid access is already a large constraint
- Urgent need for profitable solutions facilitating grid connection and alleviating grid constraints
 - Capacity (temporal distribution)
 - Power quality (ancillary services)
 - Reduced need for Points of Connection (PoC)

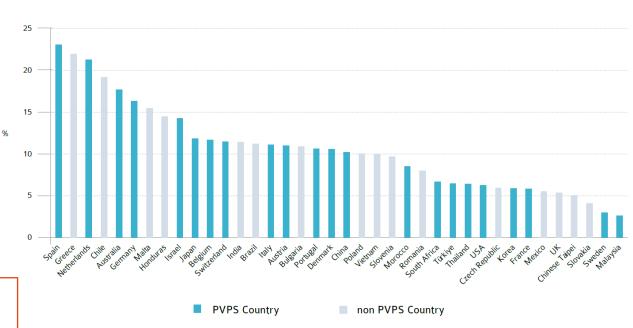


FIGURE 7.1: PV CONTRIBUTION TO ELECTRICITY DEMAND 2023

The consequences of accelerating PV deployment



- The growth continues: close to 600 GW_p anticipated in 2024
 - Adding tens of millions of new data time series
 - Increasing the global share of PV in the energy mix from ~8% to ~11% (in ONE year!)
- Digitalization is key for enabling asset developers, owners and operators to:
 - Develop increasingly complex and large projects
 - Operate increasingly complex and large assets and asset portfolios
 - Improve profitability of single assets and asset portfolios in markets increasingly dominated by VRE







DEVELOPMENT

- Secure bankable projects
- Select right technology
- Secure grid access
- Ensure grid compliance





- Keep costs down
- Comply with regulations and requirements
- Meet deadlines



OPERATION

- Ensure lifetime
- Best utilization at lowest OPEX
- Profitability in dynamic market

While early-stage development and construction are heavily prioritized, the implementation of operational systems often occurs too late in the process. This can impact long-term efficiency and performance.



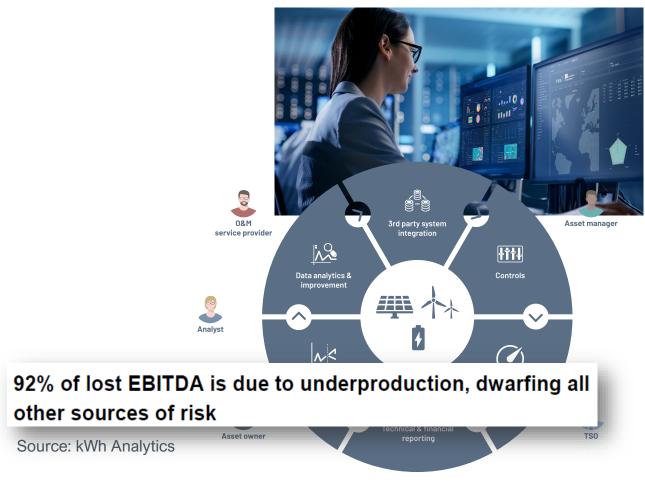
Asset Management Definition	ENGINEERING	ASSET MANAGEMENT	
		Ulfecycle project management Support to the owner throughout Contract scoping the project phases: Risk identification & tracking Ocst management Cost management Development Execution of obligations Operation Operation Decommissioning Commercial and Financial Asset Management Strategy management Cash flow management Comparts administrative services Working capital reconciliation	AS "th
Asset Management Best Practice Guidelines		Financial reporting Financial control Accounting Contract management Customor relationship Suppliers account management Accounting assistance Suppliers penalities invoicing Invoicing / billing and payments Interface with banks and investors Revenue control Equity/dobt financing management Tax preparation, filing and administration	"th org
Version 2.0	Engineering - Plant (re)commissioning - Quality audit/inspection - Re-powering and upgrades	Procurement Supplier selection and evaluation Supply chain control Supply account control	
SolarPower Europe	 Monitoring install / retrofit As-built design documentation Plant design overview 	Technical Asset Management Reporting to asset owner Warranty management Site visits and non-instrusive inspections Insurance claims Management of ancillary service providers Contract management Interface with local energy authorities Asset optimisation Regulatory compliance Environmental management Health & safety mangement Health & safety mangement	
		Power Plant Operation Reporting to Technical Asset Manager Documentation Management System Reporting to Technical Asset Manager Plant performance monitoring and supervision Management of change Performance analysis and improvement Power plant security Optimisation of O&M Maintenance scheduling Power plant controls Spare parts management Power generation forecasting Decommissioning Grid code compliance Power plant security	
		Power Plant Maintenance Preventive maintenance Additional Services: Corrective maintenance -PV site maintenance (panel cleaning, vegetation Predictive maintenance Predictive maintenance -PV site maintenance (panel cleaning, vegetation control, PV waste disposal & recycling etc) Extraordinary maintenance - General site management (past control, waste management, buildings maintenance etc) • On-site measurements (meter readings, thermal inspections etc)	
		thermal inspections etc)	

ASSET MANAGEMENT

"the coordinated activity of an organisation to realise value from assets"



- Maximizing Financial Returns
- Exponential growth & Data overload
- Scarcity of expertise Human factors capacity
- Regulatory and Market Complexity
- Cost of O&M and Efficiency
- Variability of Energy Production
- Cyber Security



Prediktor

 \rightarrow A gap in the market between claimed best practice and operational reality



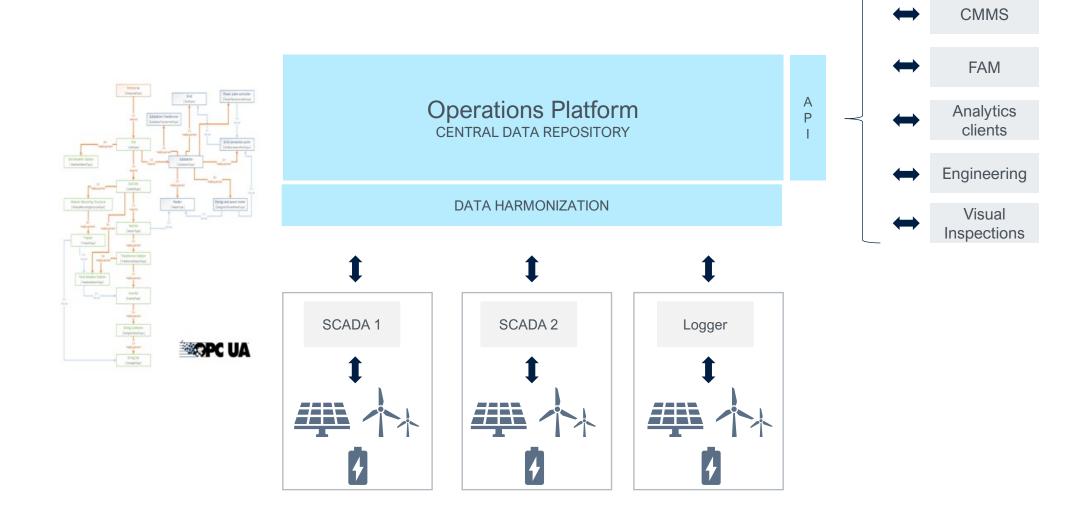
Centralized Platform

- \rightarrow One central data repository
- \rightarrow Targeted capabilities for various users
 - Owner
 - Asset Manager
 - Operations
 - Maintenance
 - Analysts
- \rightarrow Reporting, Monitoring, Analysis, Control
- ➔ Integration with adjacent expert systems

PAST	REAL-TIME	FUTURE
Reporting	Decision-Making	Optimization
Automated, one source	Empower operations	Continuous
Production and	Centralized operations	improvements
Performance	Integrated operations	Performance analytics
Investors / Owners	Central Plant control	Forecasting
Internal	Maintenance priorities	Technology and
Regulatory	• Maintenance priorities	engineering decisions
O&M obligations		Data access



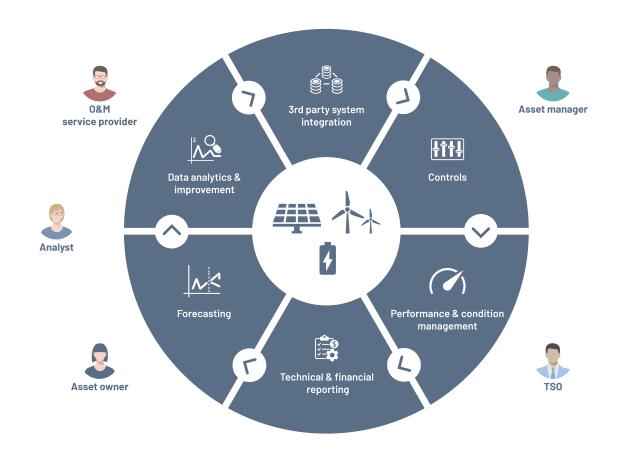
Centralized Platform





- Increasing portfolio and asset sizes
- Enormous amounts of data
- How to make decisions efficiently?

- \rightarrow Aggregation of data is required
- \rightarrow Applying knowledge
- \rightarrow Consider stakeholders needs





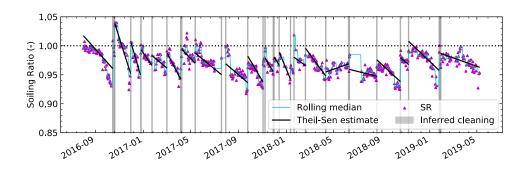


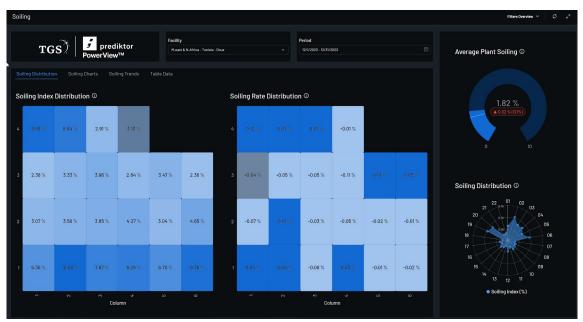
High Level Decision Support

EXAMPLE:

Soiling Estimation From String Data

 \rightarrow Effective planning of cleaning sessions



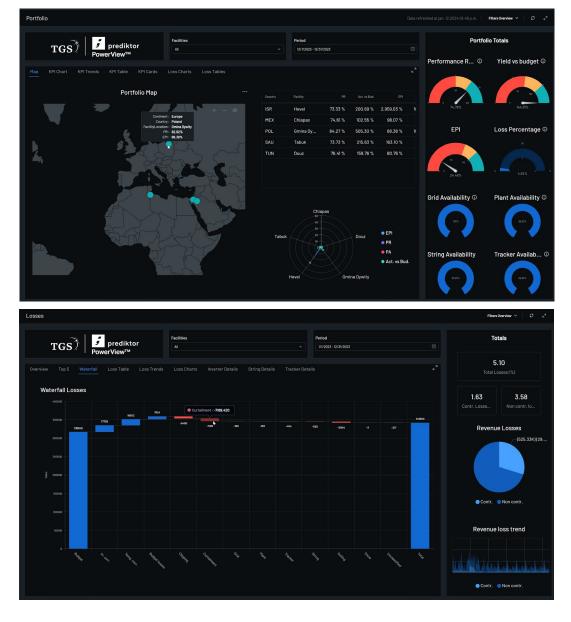


High-Level Decision Support

EXAMPLE:

Performance and Profit Loss Estimation

 \rightarrow Prioritization of O&M efforts



Prediktor



Next challenges

22 | **IFE**

Integration of increasingly complex data in automated systems

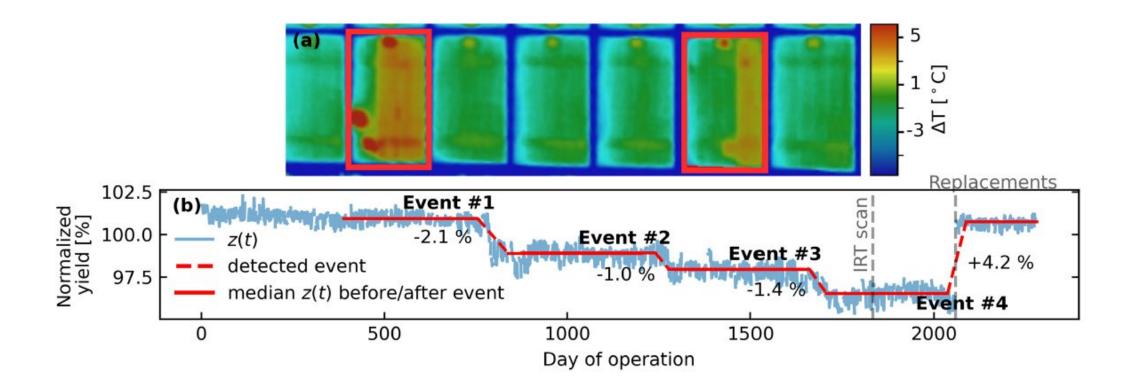
Examples of operation-related KPIs		Examples of maintenance-related KPIs	
Technical	Economical	Technical	Economical
Performance ratio	Levelized cost of electricity	Mean time between failures	Equivalent labour cost
Final yield	Operational expenditure	Mean time to repair	Equivalent spare parts cost
Reference yield	Earnings before interest, taxes,	Mean time to failure	Maintenance planning
Array yield	depreciation, and	Availability	
Array capture losses	amortization	System degradation	
System losses	Annual insurance tax	Response time	
System efficiency		Corrective maintenance	
Array efficiency		Preventive maintenance	
Inverter efficiency		Schedule compliance	
Performance index		Overtime jobs	
Capacity factor		Backlog	
Availability time-based		Wrench time	

• New hardware and software supporting management related to one or more KPIs entering market

• E.g. UAV IRT, string-level IV-scans, EL, PL...

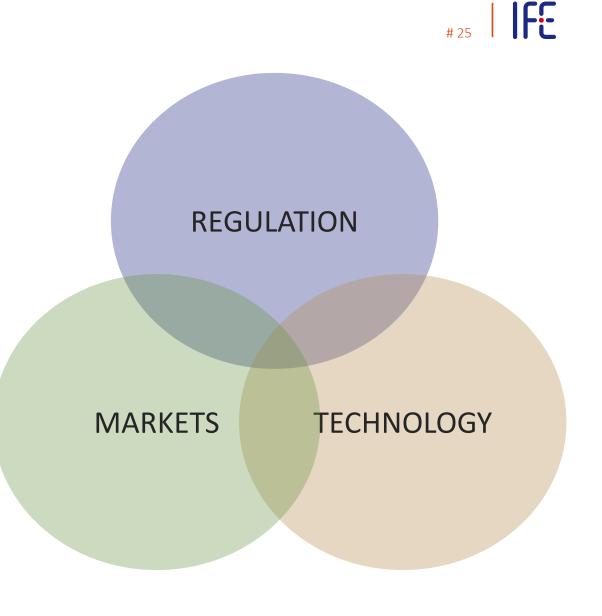


Integration of increasingly complex data in automated systems



Development of hybrid assets

- Examples
 - PV + BESS
 - PV + wind + BESS
 - PV + hydro
 - PV + DGS
 - PV2X
- Challenges
 - Increasingly complex project development
 - Increasingly complex AM and O&M
- Opportunities
 - Increased profitability
 - Synergistic AM and O&M

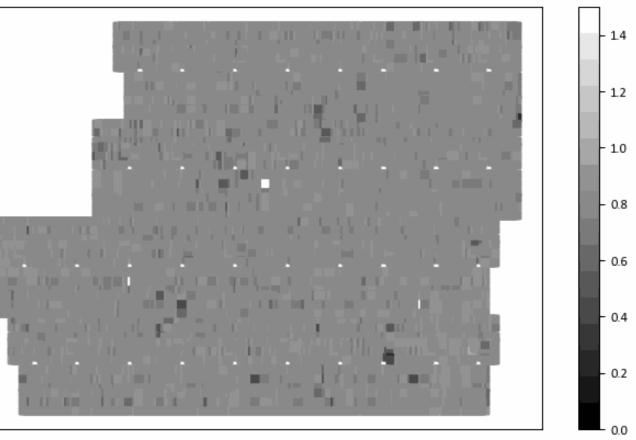




Forecasting supporting market operations

- Short-term forecasting
 - Supports intra-day operations
 - Several proposed methods
 - Machine learning approaches
 - Sky cameras
 - Satellites
 - With good data availability and quality: production data

Time: 2022-11-10 08:51:00+00:00



Key Takeaways

- → Digitalization is key to allowing <u>efficient operation</u> of increasingly larger portfolios
- → Make sure operational data can be **shared between project phases**
- → Make sure portfolio data is **standardized** and **validated**
- \rightarrow The potential applications of operational data are <u>extensive</u>. Ensure that APIs and interfaces are equipped to support this <u>versatility</u>
- → <u>Centralized operations</u> cater to the effective use of expertise through integrated operations
- → When signing contracts with system providers, make sure <u>data access is</u> <u>specified</u>
- \rightarrow O&M contracts with incentives for <u>data-driven operation</u>

Thank you

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Energy Starts With Us

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Q&A



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